Lessons Learned from the Urban Forestry Climate Change Response Framework Project

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Introduction

Urban areas are already experiencing impacts of a changing climate including increased temperatures, flooding, and extreme storms. These impacts are projected to increase in frequency and magnitude over the next century, leading many cities to develop plans to adapt and prepare for these challenges. Increasing tree canopy is often considered in urban climate change adaptation plans, where trees can help reduce local heat island effects, control storm water, and improve air quality.

Although urban trees can be an important part of adaptation solutions, they also can be vulnerable to the impacts of climate change. Harsher summer temperatures, potential summer droughts, heavy winds, flooding, and increased pests and diseases can all stress urban trees. These urban trees may be experiencing stress from improper planting, restricted rooting conditions, road salt, and air pollution already, and therefore extremely vulnerable to climate change.

Many urban foresters have recognized the need to incorporate climate change considerations into urban forest management, but often lack the specialized training or knowledge to explicitly address this in their planning and practices.

This document describes a framework we developed and piloted in the Chicago region to assess the vulnerability of urban forests and incorporate that information into on-the-ground actions. We describe the three steps used to implement this project and the lessons learned from this process. Our hope is that by sharing our experience, others can learn from it and apply this framework to their own urban areas.
We developed the Urban Forestry Climate Change Response Framework to help understand how best to integrate climate change considerations into urban forest management. The Framework has three main components, starting with a regional vulnerability assessment, narrowing information to local vulnerability, and finally incorporating this information into on-the-ground management (Fig. 1).

Beginning in 2014, we piloted this framework in the Chicago region. This region was selected because a network of urban forestry and climate change adaptation professionals already existed locally that was interested and engaged in the area of urban forestry and climate change. By building on an existing network, we could leverage local knowledge and expertise in this area and work collaboratively to develop the framework.

**Step 1:**
**Regional Assessment of Impacts and Tree Species Vulnerability**

Our first step was to determine the regional impacts of climate change and which tree species may be most vulnerable to those impacts. We conducted this step at a regional scale because of greater model uncertainty at finer scales for both habitat suitability models and the climate models that drive them. In addition, much of the information at this step will be similar across a broad geographic area.

We used the Chicago Wilderness region as the assessment area boundary (Fig 2.). Chicago Wilderness is a regional alliance of organizations with a goal “to preserve, improve, and expand nature and quality of life in parts of Illinois, Indiana, Wisconsin, and Michigan.” We chose this boundary because it was already familiar to our local partner organizations, had clear borders, and encompassed the entire metropolitan area of Chicago.

The number of species and cultivars in urban areas can be overwhelming. We narrowed the number of species to a manageable number by compiling a list of the 120 most common trees in the seven-county region surrounding Chicago as determined by a recently published Regional Tree Census (Nowak et al. 2013). We used this smaller area because we did not have data for the entire Chicago Wilderness region, and we assumed that species composition would be similar in the additional counties not represented in the seven-county area. Because we were also interested in the vulnerability of species being recommended for planting locally, we evaluated 59 additional species and cultivars recommended on The Morton Arboretum’s Northern Illinois Tree Species List (The Morton Arboretum 2015).

We defined vulnerability as the degree to which a system is susceptible to, and unable to cope with, adverse effects of climate change, including climate variability and extremes, summarized as a function of the system’s impacts (exposure and sensitivity) and adaptive capacity.

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We defined vulnerability as the degree to which a system is susceptible to, and unable to cope with, adverse effects of climate change, including climate variability and extremes, summarized as a function of the system’s impacts (exposure and sensitivity) and adaptive capacity (Fig. 3; Glick et al. 2011, IPCC 2014). We defined impacts as the direct effect of current and projected changes in temperature and precipitation. We defined impacts as the direct effect of current and projected changes in temperature and precipitation on a particular species. Adaptive capacity was defined as the ability of a species to cope with both direct and indirect impacts of climate change.
Assessing Impacts

We used a suite of quantitative approaches to assess climate change impacts to individual tree species. For native species, we used species distribution model projections from the “Climate Change Tree Atlas” (Iverson et al. 2008, Landscape Change Research Group 2014) for 70 species native to the United States that are either currently present in the Chicago Wilderness region or likely to have suitable habitat in the area in the future. Changes in suitable habitat were projected through the end of the 21st Century for the region under two model-emission scenario combinations (PCM B1 and GFDL A1FI, Stoner et al. 2013). The model scenarios were chosen to bracket a range of potential futures of minimal warming with wetter summers to considerable warming with drier summers. The timeframe was chosen because this was the longest time period for which there was any reasonable certainty in climate model projections yet still covered much of the lifespan of many urban trees.

For the remaining non-native species and cultivars (where species distribution models were unavailable), we compared the known heat and hardiness zone ranges of species to projected shifts in heat and hardiness zones under the same two model/scenario combinations in the Tree Atlas. When the heat zone was projected to be at or above the threshold of the species or cultivar over its lifespan, a decrease in habitat suitability was projected. A species was considered to have an increase in habitat suitability if projected hardiness zones were at or above a species minimum threshold over the species’ lifespan.

Assessing Adaptive Capacity

We evaluated adaptive capacity of each species or cultivar using a scoring system based on a literature review, which was modified from a system created by the Landscape Change Research Group as a complement to the Tree Atlas model results (Matthews et al. 2011). This approach evaluates species’ life history traits and tolerance to disturbances (fig. 4). It was originally developed for native trees in natural areas, but we expanded it to include non-native species and cultivars. We created separate scores for natural and developed urban sites. The scoring system for natural areas was very similar to the original scores developed by Matthews et al. (2011). The scores for developed site scores included considerations specific to urban areas, such as planting site specificity, nursery production potential, and maintenance required (Brandt et al., in review). Thus, a species or cultivar could have an entirely different adaptive capacity based on whether it is naturally-occurring or planted in a highly developed area. Information for adaptive capacity was synthesized from the scientific and gray literature. Individual scores were reviewed by local experts in urban forestry.

Assessing Vulnerability

We used the information compiled above to develop a vulnerability rating for each species. We placed all species evaluated into one of five vulnerability categories (low, low-moderate, moderate, moderate-high, or high).

For species where information was available from the Tree Atlas, the following matrix was used to determine vulnerability:

<table>
<thead>
<tr>
<th>Adapt Class</th>
<th>Projected Change in Habitat Suitability (Tree Atlas)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Low</td>
<td>decrease (both scenarios)</td>
</tr>
<tr>
<td>High</td>
<td>mixed results</td>
</tr>
<tr>
<td>Low-Moderate</td>
<td>no effect</td>
</tr>
<tr>
<td>Low-Moderate</td>
<td>increase (both scenarios)</td>
</tr>
</tbody>
</table>

For species where no model information was available, the following matrix was used to determine vulnerability:

<table>
<thead>
<tr>
<th>Adapt Class</th>
<th>Heat/Hardiness Zone Effect</th>
</tr>
</thead>
<tbody>
<tr>
<td>Low</td>
<td>negative</td>
</tr>
<tr>
<td>Medium</td>
<td>no effect</td>
</tr>
<tr>
<td>High</td>
<td>positive</td>
</tr>
</tbody>
</table>

Lessons Learned from the Urban Forestry Climate Change Response Framework
We developed a self-assessment worksheet for the workshop (see Appendix 2) that bridged regional impacts and adaptive capacity factors to a local scale, using concepts developed by Ordóñez and Duinker (2014). We asked participants to assess how regional impacts (the sum of exposure and sensitivity; Glick et al. 2011) may differ at the local level when modified by local factors in three dimensions: physical, biological, and human (fig. 6). Physical factors included the specific soil and geomorphic conditions of the area and its relative closeness to Lake Michigan. Biological factors included the tree species composition and the presence or threat of pests and diseases that could be affected by climate change. Human factors included urban heat island effects, relative ozone pollution, and amount of impervious cover.

We defined adaptive capacity as the general ability of institutions, systems, and individuals to moderate the risks of climate change or to realize benefits through changes in their characteristics or behavior. We asked participants to evaluate adaptive capacity in four dimensions: organizational/technical, biological, economic, and social. Organizational/technical factors included staffing, level of planning and preparedness for disasters, and level of planting and maintenance. Biological factors included the diversity of species, genotypes, and age classes in the area. Economic factors included the extent to which funds are available for planting and care. Social factors were the level of public involvement and support for urban forestry activities in the area.

We developed a one day workshop format for completing the vulnerability worksheets (see Appendix 1 for agenda). The morning of the workshop was devoted to presentations by experts on climate change impacts and adaptive capacity of tree species in the region. An overview of trends and projections in regional climate change was also provided. We then provided all participants with thorough instructions on how to complete the vulnerability worksheets. Participants were divided into three groups (municipalities, parks, and forest preserves) and each group was assigned a facilitator and recorder. Participants each completed their own assessments in their groups, but shared their thoughts and responses throughout the process. Participants were also asked to provide inventories, if available, which we analyzed for tree species vulnerability based on the process described in Step 1.

Lessons Learned from the Urban Forestry Climate Change Response Framework
Adaptation Projects and Planning

This step takes vulnerability information developed by practitioners and asks them to incorporate it into specific planning efforts or projects. The participants from the vulnerability workshop participated in one-day adaptation planning workshop two months following the vulnerability workshop. Each participant was asked to consider a specific on-the-ground project or planning effort in a structured adaptation process.

Prior to the adaptation workshop, we asked each participating organization to identify a specific planning process, project, or program that they wanted to evaluate in the workshop. When possible, we had one-on-one conversations with participants to review the project they selected. We also asked them to do some pre-work to identify the project goals and objectives to help jumpstart the workshop process.

We walked participants through a structured adaptation process where they defined their goals and objectives, incorporated their vulnerability assessment information, identified challenges and opportunities for their project due to current or projected climate change, selected potential adaptation strategies from a menu of peer-reviewed options, and developed potential on-the-ground tactics. We based our process on the adaptation workbook developed by Swanston and Janowiak (2012). We modified this process from the original in two key ways. First, we provided a list of 31 potential adaptation strategies specific to urban forests (Swanson et al., in press), based on a menu of adaptation strategies developed for natural systems (Swanston and Janowiak 2012). The Chicago Wilderness Trees and Green Infrastructure Task Force reviewed this list and adjusted language, supporting literature, and examples for an urban audience. Second, we focused only on the first four steps of the adaptation workbook developed by Swanston and Janowiak (2012), omitting the monitoring component (fig. 7). Monitoring was omitted both in the interest of time and also because monitoring did not apply to all the projects identified (e.g. developing species lists, updating nursery stock).

Define goal
Monitor effectiveness
Assess vulnerabilities
Identify adaptation strategies
Evaluate objectives
Fig 7. Adaptation workbook process.

Organization

A project coordinator from the Northern Institute of Applied Climate Science (Leslie Brandt) led all three steps of the project, spending an average of 50 percent of her time on the project (Table 1). Two local representatives from the Morton Arboretum and the Field Museum also contributed significantly to the project. The local representatives had expertise and local connections in urban forestry and climate change adaptation, respectively. They helped with overall project design, recruitment of workshop participants, writing, and review. We also had a broader group of collaborators that contributed to large parts of the effort. Additional experts in urban forestry and forest ecology from the Morton Arboretum and Field Museum contributed writing, project design ideas, review, and workshop assistance. The Landscape Change Research Group at the Forest Service Northern Research station developed heat and hardness zone projections and provided assistance on the adaptation scoring system. A scientist from The Davey Tree Expert Company summarized Tree Atlas information for the Chicago Wilderness region. Scientists from the Chicago Botanic Garden also contributed projections for habitat suitability of trees in cultivated settings. Additional scientists from the Field Museum, Forest Service, and the Morton Arboretum also contributed presentations, writing, and expertise. There was also a large group of additional contributors. Experts in climate change adaptation from the Northern Institute of Applied Climate Science also provided assistance on project design and produced maps and other images for the project. Urban forestry professionals provided input on adaptation strategies and participated in the workshops.

<table>
<thead>
<tr>
<th>KEY ROLES</th>
<th>NUMBER</th>
<th>TIME CONTRIBUTIONS (% FTE)</th>
</tr>
</thead>
<tbody>
<tr>
<td>PROJECT COORDINATOR</td>
<td>1</td>
<td>50</td>
</tr>
<tr>
<td>LOCAL REPRESENTATIVE(S)</td>
<td>2</td>
<td>10-15</td>
</tr>
<tr>
<td>KEY COLLABORATORS</td>
<td>10</td>
<td>5-10</td>
</tr>
<tr>
<td>OTHER CONTRIBUTORS</td>
<td>20</td>
<td>1-5</td>
</tr>
</tbody>
</table>

Table 1. Project Organization
Lessons Learned from the Urban Forestry Climate Change Response Framework

### Lessons Learned

#### Regional Vulnerability Assessment

**Determine regional boundaries early**  
It is important to define the geographic extent of the project early in the process. The Chicago Wilderness region had clearly defined boundaries based on watersheds that were familiar to our collaborators, so our project area was relatively simple to define. For other metropolitan regions, it may make sense to use boundaries defined by regional planning entities, other metropolitan greenspace organizations, or metropolitan statistical areas defined by the US Office of Management and Budget.

**Know your regional tree composition**  
In order to know how many and which species are vulnerable, an estimate of regional tree species composition is needed. We were fortunate to have the results from the Regional Tree Census to estimate the current species composition for the region. This information did not perfectly align with the boundaries of the Chicago Wilderness region, so we had to make assumptions that the species composition would be similar across the larger area. Also, because the “census” was actually a sample and not a complete inventory, it did not catch all of the species in the region. Most (or perhaps all) metropolitan regions will not have a complete inventory of their trees. So make use of samples or partial inventories to estimate their composition as best you can. It may be necessary to compile datasets from multiple municipalities, which could add to the time needed to implement the project.

**High number of cultivars, nonnative species adds challenges**  
Most urban areas have many trees that are not native to their region, including cultivars or trees native to other parts of North America or other continents. This increases the species richness beyond what would occur naturally, meaning there are many more trees to assess for vulnerability than one would typically assess in natural areas. In some cases, planted species are relatively rare (or entirely absent) in nature, making it difficult to know much about their ecology or tolerance of large-scale disturbances. Some cultivars can be hard to identify in inventories, making it hard to tell how many exist in the sample. In addition, little may be known about the long-term tolerance of disturbance events for newer cultivars. This diverse mix of species and cultivars means that there may be greater uncertainty in estimates of vulnerability for urban trees over their rural counterparts.

**Habitat suitability models have their limits in urban areas**  
We originally thought that it would be possible to develop habitat suitability models for urban trees under future climate scenarios, but quickly learned there were many factors that made this challenging. In order to parameterize these models, a good estimate of the species’...
climatic envelope is needed. This is not always possible for many of the nonnative species and cultivars. In addition, local urban environments can be very different than the surrounding natural environments. Urban trees, including heat islands, local flooding from impervious cover, and altered soil conditions. Residents and municipalities may also water trees during dry periods, allowing many trees to survive in areas where it would otherwise be too dry. Thus, trees in urban environments may respond very differently than models based on natural habitat would predict. Information on species’ heat and hardiness zone ranges are needed to better understand where they are vulnerable, but there is still a lot of information that has not yet been reviewed.

Mix of land uses and cover makes generalizations difficult

Urban areas have a mix of land use and cover types that range from highly developed to relatively pristine, with much variation in between. Differences in topography, soils, impervious cover, economic factors, and local differences in age class and tree condition can all lead to differences in vulnerability for an urban forest. When assessing vulnerability over a large region, much of this complexity will be lost. This is why the local assessments we did in step 2 were so critical.

Community Vulnerability Workshop

Get the right people in the room

We wanted to target municipal foresters and planners, parks departments, and forest preserve managers who manage large amounts of land within the region. We spent a lot of time personally reaching out to communities to participate in the workshop via in-person meetings, emails, and phone calls. Despite these efforts, it was not possible to get everyone we had originally wanted to participate in the workshop. There were a number of constraints, including competing demands, travel distance, scheduling conflicts, and lack of support for engaging in climate change activities. Many of the people who were able to participate were from more affluent areas and/or communities that had already been engaged on climate change issues. The stakeholders who were able to participate were likely from communities that may be less vulnerable because they have the time, means, and will to engage in activities to prepare for climate change.

Ensure regional assessment results are vetted and finalized beforehand

We underestimated the amount of time that would be needed to finalize results from the ecosystem models and adaptive capacity scores used in the regional assessment. Our goal had been to provide these results, and ideally summarize tree species vulnerability, for each participating community based on their provided inventories. Despite careful planning, preliminary model results were not complete until a few days before the workshop and the adaptive capacity scores for many species had not yet been reviewed. The workshop was thus the first opportunity for those of us engaged in the regional assessment to review the results and identify inevitable errors. Many participants expressed frustration with model inconsistencies and would have been more comfortable in seeing the final, polished product.

Inventory data are extremely important

Inventories are crucial to know how many species are vulnerable to climate change, how diverse the species composition is, the general age or condition class of the trees, and spatial variation in species composition. Not all participating communities had inventories, which lowered the overall certainty of their local vulnerability assessments. Of those that did have inventories, there was substantial variability in the range of what was included (e.g., just street trees, parks, or both), the age of the inventory, types of information collected, and whether or not the trees were geospatially referenced. Ideally, every community would have a complete, up to date, georeferenced inventory that included tree size and condition in addition to species identification for both private and public spaces. However, a complete inventory that include all private lands is unlikely to ever become a reality. Scientifically-rigorous sampling methods used in i-Tree (www.itreetools.org) or the Forest Service’s Urban Forest Inventory and Analysis may be helpful, but estimating numbers when complete inventories are not feasible.

Adaptation Projects

Give ample time for pre-work

Ideally, communities will be given ample time to fully develop their project ideas prior to attending the adaptation workshop. Due to scheduling constraints, our adaptation workshop was held less than two months after the vulnerability workshop, with a busy holiday season in between. This made it challenging for communities to fully digest the outcomes of the vulnerability workshop and consider appropriate projects for the adaptation workshop. In the future, we would suggest several months lead time for project identification and planning to ensure that communities come prepared. Ideally, we would have also had a pre-workshop webinar with participants to explain the pre-work they needed to complete prior to attending the workshop. Because we did not do this, many participants had not completed the pre-work we had requested.

Make your expectations clear to participants

Our goal was to use results from the adaptation workbook as examples we could share on our website. We asked participants to spend a few weeks writing up their workbook results and to email them back to us. The majority of participants sent back their workbooks as requested. Some of them did not end up sending us their final results. Some sent us workbooks that were not fully complete. Others did not want their information shared publicly. There may have been ways to increase the workbook completion rate, such as taking more time in the workshop and having them turn them in at the end.

Follow up with participants often

Participants walked away from the workshop with many ideas of how they would adapt to climate change, but few had solidified them into concrete actions at the end of the workshop. Follow up meetings or phone calls several months after the workshop, and perhaps quarterly afterward, would have helped participants stay engaged as they moved from ideas to actions.

Overall

Establish goals, outcomes, timelines, and roles early, and re-evaluate often

Early on in our process, we held a meeting with key project collaborators and stakeholders. We described the vision for the project and specific goals and objectives. Scientists presented key pieces of information they could provide as inputs into the vulnerability assessment and asked for feedback from participants on the project focus. We also assigned roles and responsibilities and a timeline at that time. As the project moved on, however, it would have been helpful to revisit what had been agreed upon regularly throughout the process to ensure we were on track.

Interested and engaged local contacts are key to success

One of the things that made our project successful was having local collaborators that were widely engaged with the community. They could build on relationships already developed to recruit participants for the workshops. Local municipalities, parks departments, and forest preserve districts were also already engaged on the issue of climate change. Therefore, they were primed to participate in the workshops we were offering.

Maintain flow of information and communication throughout the process

Having a project coordinator was essential to internal project communication throughout the process. This coordinator sent regular emails and set up phone calls to ensure everyone was completing their assignments. We did not have a formal communication plan, however, which may have been helpful in ensuring that we maintained communication with all key project stakeholders.

Lessons Learned from the Urban Forestry Climate Change Response Framework
Moving Forward

Chicago
We are still working on publishing the assessment and other products from the Chicago Wilderness Area Pilot. We plan to continue to work with the communities from the pilot project to develop their adaptation projects and share their stories on the web. We also are working to secure additional funding for project implementation and outreach materials and to use this experience in trainings for other communities in the region.

Expansion and Toolkit
We plan to use lessons learned from the Chicago Pilot project to replicate this effort, or parts of it, in other urban areas in the Northeast and Midwest. We also realize that we cannot possibly reach every community in person, so we are also working on developing a suite of tools that would be available for free on the web for other communities to use for adapting their urban forests to climate change.

References


Appendix 1:
Urban Forestry Climate Change Response Framework Vulnerability Workshop

Goal:
- To assess the vulnerability of urban forests in the Chicago Wilderness area to climate change using a case study approach.

Specific objectives:
- Increase awareness of local climate change impacts for urban forest managers in the Chicago Wilderness area (measured by a pre-post evaluation).
- Test a process for assessing vulnerability in urban areas.
- Develop case studies that will serve as a chapter in a vulnerability assessment report (3 case study themes: forest preserves/natural areas, parks, municipalities).
- Provide a foundation for a follow-up workshop that will work to identify appropriate adaptation actions.

Date and location: November 20, 2014, Morton Arboretum

Pre-work: Participants are given worksheets and summaries of climate change impacts, tree species vulnerability ahead of time and asked to review materials beforehand.

Agenda:
8:45 People arrive, pick up nametags, get settled, coffee, tea, pastries available
9:00 Welcome and Introductions—Lydia Scott
   Go over logistics (safety exits, bathrooms)
   Ask each person to briefly say their name and organization, maybe also why they are there?
   Introduce Leslie

Workshop objectives and context-Leslie Brandt

Read over objectives

Explain that this is the first of 2 workshops. First we need to know what is vulnerable, then we can adapt.

Part 1: Regional Impacts and Vulnerability Factors

Each presenter should prepare a 20 minute presentation and leave 5 minutes for discussion.

Leslie introduces each speaker

9:20 Past Climate Change, Climate Projections-Leslie Brandt

9:45 Trees for 2050 Model Results– Andrew Bell and Shannon Still

10:10 Habitat suitability for naturally-occurring species, shifts in hardiness/heat zones-Louis Iverson

10:35 Break (coffee, tea)

10:45 Tree Atlas summaries and I-Tree Model Results –Dave Nowak

11:10 Adaptive Capacity of Urban Trees-Leslie Brandt

Part 2: Assessing Local Vulnerability

11:30 Assessment Approach Overview -Leslie Brandt

Leslie explains what we will be doing for the rest of the day, and how this fits into adaptation. Defines terms, answers questions. Goes over worksheet.

12:00 Lunch (sandwiches, salads)

1:00 Group Breakouts

Divide larger group into 3 groups:

- Municipalities
- Park Districts
- Forest Preserve Districts

Each group gets a facilitator and note-taker

Facilitators: Leslie, Abigail, Lydia

Notetakers: Melissa, Lindsay, Megan

Groups fill out individual worksheets. Facilitators walk them through the first pass through the worksheet. Each individual records their own responses on their worksheet. Notetakers record overall points not captured in the individual worksheets. After an initial walk-through, individuals can work on their own to complete additional worksheets. Goal: at least 1 worksheet per person is completed by the end of the session, ideally 2-3 (assuming that the first one will be the hard one, and the following will be adjustments to that one). In the last 30 minutes of breakouts, individuals share their overall vulnerability rating and subcomponent ratings with the group, and ratings are compared and contrasted.

Facilitator asks:

- Looking over the worksheet factors, are there some that you don’t feel will have a large influence on tree growth or survival?
- Which of the factors stand out as having the largest influence and should be given the greatest weight? Are there other factors that we are missing?
- Which factors most strongly contributed to your ratings?
- Are there factors which may interact in such a way that the effects cancel each other out or they multiple the effect?
- In what areas did you have the most confidence in your determination, and in what areas did you have the least?
- For those who completed worksheets for more than 1 area, did some areas stand out as more or less vulnerable, and what factors contributed to that outcome?

(take breaks as needed)

3:15 Group reports (10 minutes per group)

Each group summarizes the key points of what was discussed in their breakouts with the larger group. Other groups ask questions.

3:45 Wrap up and next steps-Leslie

Collect evaluations.

4:00 Adjourn
Appendix 1:
Urban Forest Vulnerability Worksheet Instructions

Worksheet Instructions

A. Read through the list of regional impacts and adaptive capacity factors and their accompanying questions. These questions will prompt you to consider local factors that may modify regional impacts or affect local capacity to adapt to climate change.

B. For each impact or adaptive capacity factor:

1. Answer yes or no to the question based on any data you have or your personal knowledge/experience (if you aren’t sure, you can give a lower confidence rating). If the question simply does not apply to your area (e.g. a question about residents’ tree care and there are no residents), please write N/A.

2. Write down your explanation about whether and how you would expect this to affect your impacts or adaptive capacity to climate change in your area (see glossary).

3. Record the overall effect of the factor on your area’s trees and/or forests.
   - Negative effect: You expect this factor to increase mortality, physical damage, or disease/pest susceptibility of your trees or reduce growth and vigor.
   - Neutral effect: You do not expect this factor to have a negative or positive effect on your trees, or the positive and negative factors will balance out.
   - Positive effect: You expect this factor to reduce mortality, physical damage, or disease/pest susceptibility of your trees and/or enhance growth and vigor.

4. Record your confidence in the direction of the effect you determined in step 3.
   - Low: You do not have much information to support your conclusion and/or the information is conflicting.
   - Medium: You have some information which seems to support your conclusion.
   - High: Your conclusion is supported by area-specific data that all support your conclusion.

Example:

<table>
<thead>
<tr>
<th>Regional impact</th>
<th>Local considerations</th>
<th>Yes or no</th>
<th>Explanation</th>
<th>Overall effect</th>
<th>Confidence</th>
</tr>
</thead>
<tbody>
<tr>
<td>Increased temperatures and late-season droughts could increase susceptibility to wildfire.</td>
<td>Does the area have a high density of fuels or other factors that put it at risk for wildfire?</td>
<td>Yes</td>
<td>Area is heavily forested and overstocked with many declining trees.</td>
<td>↓</td>
<td>High</td>
</tr>
</tbody>
</table>

C. Blank spots are left at the end of each section for additional impacts and factors not listed. Feel free to add to the list.

Example:

<table>
<thead>
<tr>
<th>Regional impact</th>
<th>Local considerations</th>
<th>Yes or no</th>
<th>Explanation</th>
<th>Overall effect</th>
<th>Confidence</th>
</tr>
</thead>
<tbody>
<tr>
<td>Heavy rain events could increase flooding, especially in the spring.</td>
<td>Is all or part of the area currently susceptible to flooding (in a flood plain and/or has high number of flood-related insurance claims)?</td>
<td>Yes</td>
<td>According to FEMA, only the area within 100 feet of the Chicago River is at risk for flooding. Flood maps are not up-to-date, however.</td>
<td>↔</td>
<td>Medium</td>
</tr>
</tbody>
</table>
D. Go through your responses and circle the factors you think would have the greatest influence on your area.

Example:

<table>
<thead>
<tr>
<th>Regional impact</th>
<th>Local considerations</th>
<th>Yes or no</th>
<th>Explanation</th>
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<td>High</td>
<td></td>
</tr>
</tbody>
</table>

E. For each factor (e.g. physical, biological, human):

Review the circled positive/negative effects. Determine an overall impact or adaptive capacity rating by placing a mark along a continuous line.

Use your best judgment for the final determination based on the relative weight given to each factor, but as a general guideline:

For impacts:
- **Negative Impact**: Negative effects outweigh positive effects.
- **Moderate Impact**: Negative effects are approximately equal to positive effects or most factors are neutral.
- **Positive Impact**: Positive effects outweigh negative effects.

For adaptive capacity:
- **Low Adaptive Capacity**: Negative effects outweigh positive effects.
- **Moderate Adaptive Capacity**: Negative effects are approximately equal to positive effects or most factors are neutral.
- **High Adaptive Capacity**: Positive effects outweigh negative effects.

Example:

**Overall influence of human factors (place mark along line):**

<table>
<thead>
<tr>
<th>Negative</th>
<th>Moderate</th>
<th>Positive</th>
</tr>
</thead>
<tbody>
<tr>
<td>[ ]</td>
<td>[X]</td>
<td>[ ]</td>
</tr>
</tbody>
</table>

C. For each section:

Review the overall effects for all factor types to determine an overall rating of impacts and adaptive capacity by placing a mark along a continuous line. In general, this will be an average of all factor types within the section, but use your best judgment for the final determination based on the relative weight given to each factor type.

Example:

**Overall impacts (place mark along line):**

<table>
<thead>
<tr>
<th>Negative</th>
<th>Moderate</th>
<th>Positive</th>
</tr>
</thead>
<tbody>
<tr>
<td>[ ]</td>
<td>[X]</td>
<td>[ ]</td>
</tr>
</tbody>
</table>

F. Evaluate overall vulnerability:

Based on your determination of impacts and adaptive capacity, plot your assessment of vulnerability for your area on the figure (as shown in the example to the right).
Appendix 3:
Urban Forest Vulnerability Worksheet

<table>
<thead>
<tr>
<th>Physical Factors</th>
<th>Impact Description</th>
<th>Area Current</th>
<th>Local Considerations</th>
<th>Explanation</th>
<th>Overall Effect</th>
<th>Confidence</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regional impact</td>
<td>Heavy rain events could increase flooding, especially in the spring.</td>
<td>Yes</td>
<td>Is all or part of the area currently susceptible to flooding (in a flood plain and/or has high number of flood-related insurance claims)?</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Increases in precipitation could lead to increased soil moisture in the winter and spring.</td>
<td></td>
<td>Are the soils in your area well or poorly drained compared to the rest of the region?</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Decreases in summer or fall precipitation could lead to decreases in soil moisture.</td>
<td></td>
<td>Are the soils in your area well or poorly drained compared to the rest of the region?</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Heavy storm events may increase and tornado seasons may shift.</td>
<td></td>
<td>Is your area particularly susceptible to wind or tornadoes compared to the rest of the region?</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Temperatures have increased more dramatically in the counties directly adjacent to Lake Michigan over the past 100 years.</td>
<td></td>
<td>Is your area along the shores of Lake Michigan?</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Snow may increase on the east side of Lake Michigan.</td>
<td></td>
<td>Is your area on the east side of Lake Michigan?</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Section 1: Impacts

Impacts are the direct and indirect consequences of climate change on systems. Impacts are a function of a system's exposure to climate change and its sensitivity to any changes. Impacts could be beneficial or harmful to a particular forest or ecosystem type.
## Biological Factors

<table>
<thead>
<tr>
<th>Regional impact</th>
<th>Local considerations</th>
<th>Yes or no</th>
<th>Explanation</th>
<th>Overall effect</th>
<th>Confidence</th>
</tr>
</thead>
<tbody>
<tr>
<td>Many trees, especially at the southern end of their natural or planted range, are expected to experience a reduction in habitat suitability.</td>
<td>Based on the model projections, are many of the dominant trees in your area expected to have a reduction in habitat suitability and/or be otherwise vulnerable to climate change and associated stressors?</td>
<td>Yes or no</td>
<td>Explanation</td>
<td>Overall effect</td>
<td>Confidence</td>
</tr>
<tr>
<td>Many trees, especially at the northern end of their natural or planted range, are expected to experience an increase in habitat suitability.</td>
<td>Based on the model projections, are many of the dominant trees in your area expected to have an increase in habitat suitability and/or have low vulnerability to climate change?</td>
<td>Yes or no</td>
<td>Explanation</td>
<td>Overall effect</td>
<td>Confidence</td>
</tr>
<tr>
<td>Many pests and pathogens are expected to benefit from longer growing seasons and warmer temperatures.</td>
<td>Is your area currently experiencing a pest or disease outbreak of one or more pests/pathogens that could benefit from projected changes in climate?</td>
<td>Yes or no</td>
<td>Explanation</td>
<td>Overall effect</td>
<td>Confidence</td>
</tr>
<tr>
<td>Some pests or pathogens that prefer cool, wet conditions may decrease.</td>
<td>Is your area currently experiencing a pest or disease outbreak of one or more pests/pathogens that could see a reduction in favorable conditions from projected changes in climate?</td>
<td>Yes or no</td>
<td>Explanation</td>
<td>Overall effect</td>
<td>Confidence</td>
</tr>
<tr>
<td>Warmer winters could be beneficial to some herbivores.</td>
<td>Is your area particularly vulnerable to herbivory from deer or other wildlife?</td>
<td>Yes or no</td>
<td>Explanation</td>
<td>Overall effect</td>
<td>Confidence</td>
</tr>
<tr>
<td>As temperatures increase, suitable habitat for many invasive species could increase.</td>
<td>Are invasive plant species outcompeting native and/or desired planted species in your area?</td>
<td>Yes or no</td>
<td>Explanation</td>
<td>Overall effect</td>
<td>Confidence</td>
</tr>
<tr>
<td>Temperatures are projected to increase.</td>
<td>Tree canopy cover can reduce local temperatures by creating shade and contributing to evaporative cooling. Are tree cover and/or density at or near desired levels for your area?</td>
<td>Yes or no</td>
<td>Explanation</td>
<td>Overall effect</td>
<td>Confidence</td>
</tr>
</tbody>
</table>

## Human-Influenced Factors

<table>
<thead>
<tr>
<th>Regional impact</th>
<th>Local considerations</th>
<th>Yes or no</th>
<th>Explanation</th>
<th>Overall effect</th>
<th>Confidence</th>
</tr>
</thead>
<tbody>
<tr>
<td>Temperatures are projected to increase.</td>
<td>Are a large percentage of trees in the area susceptible to winter storm damage?</td>
<td>Yes or no</td>
<td>Explanation</td>
<td>Overall effect</td>
<td>Confidence</td>
</tr>
<tr>
<td>Increased heavy precipitation events could increase runoff, leading to shifts in local soil and water pollution.</td>
<td>Does your area have relatively high levels of soil or water pollution (e.g. from agricultural or industrial sources)?</td>
<td>Yes or no</td>
<td>Explanation</td>
<td>Overall effect</td>
<td>Confidence</td>
</tr>
</tbody>
</table>
Increased heavy precipitation events could increase runoff and flooding, especially in the spring.

<table>
<thead>
<tr>
<th>Does the area have a large amount of impervious cover that could reduce soil infiltration and increase runoff, reducing soil moisture in some areas and flooding in others?</th>
</tr>
</thead>
</table>

Does the area have a large amount of impervious cover that could reduce soil infiltration and increase runoff, reducing soil moisture in some areas and flooding in others?

**Overall impacts of human-influenced factors (place mark along line):**

<table>
<thead>
<tr>
<th>Negative</th>
<th>Moderate</th>
<th>Positive</th>
</tr>
</thead>
</table>

**Overall Impacts:**

<table>
<thead>
<tr>
<th>Negative</th>
<th>Moderate</th>
<th>Positive</th>
</tr>
</thead>
</table>

---

**Section 2: Adaptive Capacity**

**Adaptive capacity** is the ability of a system to accommodate or cope with potential climate change impacts with minimal disruption. This could be intrinsic to the organism (ability to acclimate).

<table>
<thead>
<tr>
<th>Biological Factors</th>
<th>Local considerations</th>
<th>Yes or no</th>
<th>Explanation</th>
<th>Overall effect</th>
<th>Confidence</th>
</tr>
</thead>
<tbody>
<tr>
<td>Species-rich communities have exhibited greater resilience to extreme environmental conditions and greater potential to recover from disturbance.</td>
<td>Is there a high level of diversity of tree species in your area (e.g. no more than 20% from one family, 10% of one genus, 5% of one species)?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| Greater genetic diversity may help species adjust to new conditions or sites by increasing the likelihood that some individuals within a species will be able to withstand climate-induced stressors. | Is there a high level of genetic/seed source diversity within the tree species planted in your area? | | | | |

| Reduced concentrations of one species or genotype in a particular area can reduce the spread of pests and/or pathogens. | Are species or genotypes arranged spatially (either naturally or artificially) across your area to reduce high concentrations of one type in a particular location (e.g. alternating street tree species within a block or between blocks)? | | | | |

| Older trees can be more vulnerable to breakage from wind storms or susceptible to pests and/or pathogens as they reach the end of their lifespan. | Are many trees in your area reaching the end of their lifespan? | | | | |

| Younger trees may be more vulnerable before their root systems are well-established. | Are many trees in your area newly planted (e.g. under 5 years old)? | | | | |

| Damaged trees can be susceptible to infection and other stressors. | Have trees in your area recently (within the past year) experienced damage from a storm or other disturbance event? | | | | |

**Overall biological adaptive capacity (place mark along line):**

<table>
<thead>
<tr>
<th>Low</th>
<th>Moderate</th>
<th>High</th>
</tr>
</thead>
</table>

Lessons Learned from the Urban Forestry Climate Change Response Framework
### Organizational/Technical Factors

<table>
<thead>
<tr>
<th>Adaptive Capacity Factors</th>
<th>Local considerations</th>
<th>Yes or no</th>
<th>Explanation</th>
<th>Overall effect</th>
<th>Confidence</th>
</tr>
</thead>
<tbody>
<tr>
<td>Trained forestry professionals may be more likely to recognize potential problems and identify appropriate solutions.</td>
<td>Is your area currently overseen by a tree board and/or department staffed with forestry professionals?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tree care ordinances can be helpful in ensuring best practices when followed unless they are not updated in light of new information.</td>
<td>Is a tree care ordinance or planting list in place that is sufficiently flexible to allow for adjustments in species in light of climate change?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>A diverse mix of species and genotypes relies on the availability of young trees for planting.</td>
<td>Are current nursery suppliers able to provide a wide mix of species and cultivars?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Knowing the mix of species, age classes, and conditions of trees can help determine how many trees could be vulnerable.</td>
<td>Does your area have a current and comprehensive tree inventory?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Long-term plans can be helpful in identifying goals and objectives, as long as they can be adjusted given new information.</td>
<td>Does your area have a long-term plan (such as a tree management plan, or similar) that is sufficiently flexible to allow for adjustments in species in light of climate change?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>A disaster response/recovery plan can help ensure that damaged trees are properly managed and replaced with a resilient mix of trees that are properly planted and maintained.</td>
<td>Does your area currently have a disaster recovery/response plan?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Trees that are properly watered and fertilized are less likely to experience disease, mortality, and drought stress.</td>
<td>Are the majority of trees in the area receiving routine care and maintenance?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Economic Factors

<table>
<thead>
<tr>
<th>Adaptive Capacity Factors</th>
<th>Local considerations</th>
<th>Yes or no</th>
<th>Notes</th>
<th>Overall effect</th>
<th>Confidence</th>
</tr>
</thead>
<tbody>
<tr>
<td>As trees die, planting new trees presents an opportunity to increase diversity and plant more resilient species.</td>
<td>Is there sufficient funding to purchase and plant new trees to replace each one that is lost (excluding recent EAB-related funding issues)?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Proper care and maintenance can reduce the vulnerability of existing trees.</td>
<td>Is there sufficient funding to maintain existing street trees and those on public lands?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Proper care and maintenance can reduce the vulnerability of existing trees.</td>
<td>Do private landowners (homeowners, businesses) in your area have sufficient financial resources to plant and care for trees?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Overall economic adaptive capacity (place mark along line):

<table>
<thead>
<tr>
<th>Low</th>
<th>Moderate</th>
<th>High</th>
</tr>
</thead>
</table>

### Social Factors

<table>
<thead>
<tr>
<th>Adaptive Capacity Factors</th>
<th>Local considerations</th>
<th>Yes or no</th>
<th>Climate Change Considerations</th>
<th>Overall effect</th>
<th>Confidence</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residents who value trees are more likely to care for them.</td>
<td>Do residents in your area value trees as an important resource?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Even if funding is limited, a large volunteer base can help reduce costs and increase awareness about trees and tree care.</td>
<td>Is there a sufficient volunteer base to aid in the planting and care of trees in the area?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Organizations can help find and pool resources to help care for and plant trees.</td>
<td>Is there an active network of organizations engaged in caring for forest resources in your area?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Incentives can increase public participation and interest.</td>
<td>Are any public incentive programs in place to encourage the planting and/or care of trees?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Overall social adaptive capacity (place mark along line):

<table>
<thead>
<tr>
<th>Low</th>
<th>Moderate</th>
<th>High</th>
</tr>
</thead>
</table>

Overall Adaptive Capacity Rating:

<table>
<thead>
<tr>
<th>Low</th>
<th>Moderate</th>
<th>High</th>
</tr>
</thead>
</table>

**Section 3: Vulnerability**

Vulnerability is the susceptibility of a system to the adverse effects of climate change. It is a function of its potential impacts and its adaptive capacity.

Based on your determination of impacts and adaptive capacity, plot your assessment of vulnerability for your area on the figure.
Appendix 4:
Urban Forestry Climate Change Response Framework Adaptation Planning and Practices Workshop

8:45 Registration/Continental Breakfast & Coffee

9:00 Introduction
Explain the purpose and goals of the in-person training. Provide background that wasn’t covered in the pre-work.
Get settled.
  Welcome & Purpose (5-10 minutes)
  Agenda Overview (10 min)

9:20 Project goals and objectives, climate vulnerabilities (Steps 1, 2) - Lydia
Name, position/organization, location
Summary of Project Goals
Biggest Climate Change Impacts
(30 min = 2-3 mins per group/individual)
Groups complete this work prior to the workshop and just share what they did.

10:00 Step 3 -- Overview
Set up Sept 3.
Step 3 Overview (15 min)
• Review steps of Adaptation Workbook, with an emphasis on Steps 1-3.
• Describe the purpose of Step 1, the items in each column, and how they completed it during the pre-work.
• Describe the purpose of Step 2, the items in each column, how they completed it during the pre-work.

• Describe the purpose of Step 3 and detail what type of information goes in each of the columns. Provide tips for completing the worksheet. Explain that it’s okay to jump ahead to later steps (adaptation actions/tactics)—just write it down and come back.
• Give example

10:15 Step 3 -- Breakouts
Draft/complete Step 3.
Breakouts (60 min)
Participants divide into their groups to work on Step 3.
Divide group up into three groups (parks, municipalities, forest preserves), with one facilitator each.
• They should transfer over the goals/objectives from step 1.
• If they have a lot of goals/objectives, encourage them to just start with 2-3
• Challenges and opportunities should be related to CLIMATE CHANGE. Some of these will have come up in their vulnerability assessments. Encourage them to review those (and step 2) for ideas if they are stuck.
• Give them time to work on their own, and maybe check in every now and then to see how things are going. Maybe have them share some of what they are thinking with the rest of the group.
• If it seems like they are stuck, here are some leading questions:
  • If invasive species start producing seed earlier in the year, how will that affect their management?
  • How would a shorter winter affect pruning?
  • If summers are dry, how would that affect your success rate for newly planted trees?
  • Are there species you are thinking of planting or managing for that may not do well under projected change? Are there others that may do better?

11:15 Step 3 -- Whole group discussion
Review major challenges and opportunities from climate change among the entire group.
Activity
3 green and 3 red sticky notes will be handed out to each participant during the breakout session. Markers will be set out for them to write with. Each participant should:
• put top 3 challenges on red sticky notes,
• put top 3 opportunities on green sticky notes.
Call on each participant to briefly state their challenges and opportunities and hand you the stick notes. We’ll set up one section for challenges and one for opportunities. As more come up, group like things together, and see if there are themes that emerge.
Questions: (record answers on flip charts, notetakers can take more detailed notes)
• What are some major themes that emerged for challenges?
• How do these differ for more urban/developed areas compared to natural areas?
• How many of these challenges are organizational, technical, economic, social, or political?
• After looking at all of these, what stands out to you?
• What are the major opportunities you found?
- Are these different for different types of lands?
- Overall, do you feel that the challenges or the opportunities are greater?
- Given these challenges and opportunities, who changed their management objectives (i.e., which management objectives weren’t feasible)? Or did you keep them the same? Which ones might change in the future and why (i.e., at what point might management objectives not be feasible)?

Point out that this step is okay for not making big changes, but just thinking about the potential implications of climate change impacts. It’s important to slow down and consider; you may not make changes now, but that’s an important thought. Likewise, you may identify a point in the future where you would change your objectives.

11:45 Lunch
12:30 Urban Forestry Adaptation Strategies and Approaches – Presentation
   Introduce/review the menu of Strategies and Approaches
   Adaptation Options presentation (5-10 minutes)
   Describe resistance, resilience, and transition how they are different trajectories.
   Urban Forestry Strategies/Approaches Presentation (15 min)
   Briefly describe each of the Strategies, and how each strategy has several related approaches. Focus on different type of clumps—idea that you can pick-and-choose, but have to be thoughtful about it.
   Step 4 Overview and examples (15 min)
   Describe the purpose of Step 4 and detail what type of information goes in each of the columns. Provide tips for completing the worksheet. Explain that it’s okay to go back or jump ahead to later steps—just write it down and come back.

1:15 Step 4 – Breakouts
   Groups work on Step 4. Keep step 5 in mind and bin items as needed.
   • Help them find the 1-page list of strategies and approaches in their packet
   • If they already have some specific on the ground actions they are planning, have them write down tactics first, then find the strategies/approaches for which those tactics apply.
   • If they don’t have specific on the ground actions, have them start with strategies/approaches, and then think about tactics.
   • The list generally goes from the more resistance-oriented to more transition-oriented, so suggest they select a few from the bottom of the list if they want to think more about future climate.
   • Copies of the adaptive capacity factors and model results for particular tree species are available at each table if people are interested in what specific species they should favor/disfavor.
   • For this step, benefits and drawbacks can be related to ANYTHING, not just climate change.
   • Give them time to work on their own, and maybe check in every now and then to see how things are going. Maybe have them share some of what they are thinking with the rest of the group.

2:30 Step 4 – Whole Group
   Questions:
   • How many of the potential adaptation actions did you evaluate, and of these how many did you ultimately select?
   • Of the ones that you did not select, do you think that you might implement these in the future? If so, when? Why?
   • When you look at all of the actions that you selected, do they add up and address your biggest challenges?
   • Did you think of an action that wasn’t captured by one of the Strategies or Approaches?
   • Looking at the strategies selected, would you say your strategies are more resistance, resilience, or response/transition-oriented, or are they a mix?

3:00 Monitoring
   Explain step 5 (monitoring), which can be completed on their own.

3:15 Next steps
   Have group discuss their plans. See where decisions were similar/different. Discuss opportunities for coordination, learning, or shared resources. Collect ideas on flipcharts or white board.

   Describe next steps and expectations for moving forward. In some ways, next part is the hardest part to get going. We will be checking in a few weeks after the workshop to see how things are going, what you’ve been thinking, and what you need. We are there to provide help. We’ll check in periodically to see how things are going as long as you are interested.

   Next step discussion topics (record on flip charts, have notetakers take more notes)
   • What are 5 ways that you’ll use the ideas and resources that you’ve learned about through this training in your everyday work once you return to the office/field? [Give a few minutes to write those down, followed by discussion]
   • What are some ways that you would talk with your colleagues (or clients) about climate change and adaptation?
   • What will it take for this thought process to become a natural part of your forest management and planning?
   • Would it be helpful to have some type of community of practice to share ideas among this group, or other demonstration projects?

   Opportunities for funding
   Goodbye/Thank you
   Give time for and Collect Evaluations

4:00 Adjourn